

Appendix D: Above Tolerance Opportunity Risks

| ALT Owner | Ref | Opportunity | Controls | Fruition Plans |
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| Strategic | | | | |
| Mark Trillo Impact – 5 Likelihood - 3 | SRRO - 1 | Housing Growth | <ol style="list-style-type: none"> 1. Affordable Homes Programme. 2. Empty Homes Strategy in place. 3. Local Plan under review for High Peak. 4. Accelerated Housing Delivery Programme. | <p>The Growth Strategy is under review and key themes and priorities will cover these intervention areas:</p> <ol style="list-style-type: none"> 1. Empty homes strategy implementation. 2. Focus on growth agenda through Local Plan delivery and revision of the Growth Strategy - realisation of Accelerated Housing Delivery Programme. 3. Work with Homes England to access funding to support housing growth. 4. Disposal of remaining Council owned sites being programmed for 2025/26. NPPF increased housing targets for HPBC |
| Martin Owen Impact – 4 Likelihood - 4 | SRRO - 2 | Business Growth | <ol style="list-style-type: none"> 1. Growth Hub referrals. 2. Provision of employment units. 3. Business Newsletters advising of grant funding opportunities and training events to help businesses survive and flourish. 4. Developed pipeline of new sites suitable for economic development/business expansion | <p>The Growth Strategy is under review and key themes and priorities will cover these intervention areas:</p> <ol style="list-style-type: none"> 1. Implement the accelerated business growth and employment programme. 2. Work with LEP partners / EMMCCA to access vital funding to support business growth. 3. New business support schemes provided by SPF funds / REPF through local supply chains and Chambers of Commerce 4. Identify priority list of employment sites for purchase or disposal. 5. Review Growth Strategy and look at incubation / support micro business with expansion space. |
| Anna Eastgate Impact – 3 Likelihood - 4 | SRRO - 4 | Effective contractor relationships | Current procurement and contract management arrangements. | <ol style="list-style-type: none"> 1. Greater focus on Council as a commissioner. 2. Effective contract management arrangements that build up effective partnership arrangements. 3. Focus on Contract Management within the Procurement Strategy, implementation and delivery of the key priority actions. |

| Operational | | | | |
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| Martin Owen – Carelink Both Impact – 4 Likelihood – 5 | CLO1 | Capitalising on the new operating model to grow the client base | We continue to promote Carelink to address the staffing challenges which will open up the opportunity to grow the client base and expand the range of services. | 1. We are continuing to promote Carelink through all communication channels. We have had continuing staffing challenges but have recently made several new appointments which will support this. |
| | CLO2 | Capitalising on the new operating model to expand the range of services offered | | |
| Andrew Stokes Impact – 3 Likelihood - 4 | ODTOR1 | Efficiency opportunities arising from the implementation of new IT systems. | The IT strategy has been evaluated, we have created a clear picture of the way forward and the required actions. | 1. The IT strategy and action plan are being implemented in conjunction with Socitm and Invuse. 2. The Alliance our future project is underway and continues to make good progress. This will be reviewed in light of Local Government Reform |
| Projects | | | | |
| Andrew Stokes – FHSF All Impact – 3 Likelihood – 4 | 1 | Legal and co-financing deal | Future High Street Fund (FHSF) grant approved and Memorandum Of Understanding now signed/issued. Exclusivity agreement with owners in place, although not signed/dated. Council Executive has approved price offer 9/12/21. | Invitation to tender for the development partner is in motion, responses are due by the end of July 2024. The Development Partner is expected to be in place by the end of 2024. |
| | 2 | Potential to maximise visitor economy. | FHSF underway and Council approval agreed for submission. | Investment in the visitor economy via UKSPF funding is expected to attract more visitors to Buxton and the surrounding areas. |
| | 3 | New housing, business growth, sustainable town centre and new employment opportunities. | FHSF grant offer and Memorandum Of Understanding signed. Works on due diligence completed. Procured advice on route for appointment of development partner. | Invitation to tender for the development partner is in motion, responses are due by the end of July 2024. The Development Partner is expected to be in place by the end of 2024. BLRF funding bid submitted. |
| Andrew Stokes – Procurement Workflow Impact – 3 Likelihood – 4 | PWOpp1 | A new Alliance intranet, procurement workflow and staff training using M365 tools to align with our digital | The current Alliance intranet (which also hosts the procurement workflow) is based upon a version of Drupal which is due to expire. We have explored our options and have appointed Invuse to deliver a new Alliance intranet using SharePoint. The scope also includes the design of a new | Contract awarded; work has commenced. Testing in progress. |

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| | | strategy. | procurement workflow using M365 tools and general M365 training for all staff across the organisation. | |
| Andrew Stokes – Glossop Halls Impact – 4 Likelihood - 3 | 1 | To revitalise the buildings and provide them with financial sustainability. | Monthly project board led by Executive Director. Support from external consultants Focus and engagement with the Creative Trust and local community. Procurement of Commercial Partner in progress | Contract agreement with Commercial Partner. Progress with the Creative Trust regarding involvement and activities within the Town to compliment the facility. |
| Andrew Stokes – AHDP Both Impact – 5 Likelihood – 4 | PLA.3 (1) | External funding to unlock housing delivery. | Working with Homes England through the HIF programme to fund the new infrastructure | DOV issued for approval June 2024. |
| Both Impact – 4 Likelihood - 4 | PLA.3 (2) | Capital receipt through land disposal. | Land disposal and strategy agreed through the Accelerated Housing Delivery Programme. | Fisher German assisting with housing delivery strategy and Head of Terms. The Head of Assets is liaising with the housing developer regarding council land and access. |
| | PLA.3 (3) | Improved access to Tongue Lane Ind Est | Proposed new link road from roundabout to Waterswallows development will provide better access to Tongue Lane Industrial Estate. Waterswallows developer to provide link road East from the roundabout to the industrial estate access point. | Legally binding agreements to be drafted to ensure developers fund link roads. New build housing / consideration of planning applications for housing is impacted by Nutrient Neutrality. |
| | PLA.3 (5) | Wider economic benefits | The funding of the roundabout is based upon housing delivery and the wider economic benefits these bring. This is set out in the GFA. Failure to meet housing numbers could impact on funding. | Legally binding agreements to be entered into between council and developers to ensure housing delivery. New build housing / consideration of planning applications for housing is impacted by Nutrient Neutrality. |
| Mark Trillo Manor Park Sports Court Impact - 4 Likelihood -3 | MPOR1 | Develop trusting relationships with the local community with a view to the creation of a community group | Play inspections occur regularly by staff | Encourage community participation around casual supervision of the site, increase usage of the facility. |
| | MPOR2 | Support a community group | Work with the community group to engage with funding opportunities | Encourage community participation around access to external funding |

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| | | to access further external funding to offer sports coaching to the community | | |
| | MPOR3 | Promote physical activity with a range of external partners | The limited facility in situ currently limits physical activity opportunities | Will work with partners to promote health improvements for users and prevent long term health issues |