

Appendix C: Above Tolerance Project Risks

Project	Ref	Risk Description (vulnerability)	Current Controls	Further Mitigation Plans
Accelerated Housing Delivery Impact – 4 Likelihood – 3	AHDP5	River Wye Pollutants (Nutrient Neutrality)	The Hogshaw development is providing of site Nutrient Neutrality mitigation. There is a council managed scheme approved and funded by central government which is being administered by Alliance Norse. This will consist of new septic tanks being installed and developers being able to buy credits.	Providing that Norse administer and manage the scheme effectively and septic tank renewal is undertaken swiftly, then the council can start approving new homes within the river Wye catchment area.
Glossop Halls Impact-4 Likelihood-3	4	Procurement of a collaborative strategic commercial partner	Advice was sought from Quarterbridge re the initial designs to make them attractive to a commercial partner and also an outline of the possible operating models. Support and input into the process is being sought from Focus. Involvement with the local community through the Creative Trust. This is monitored in the monthly Project Board meetings.	Following the procurement exercise for an external operator, a preferred operator has been confirmed and the unsuccessful bidders have been advised of the result prior to issue of contract award notice. Council are currently finalising contract terms and have agreed potential additional works which is subject to approval. Potential impact of additional fire protection works (Building Control) put at risk finalising the contract
Impact-4 Likelihood-5	14	Construction Programme	Parkinson have updated/ reissued the construction programme that still shows completing by the original contract date, but it is expected that there will be delays to the completion date.	It has been agreed that Parkinson will hand over the Market Hall with the rest of the works as a single completion date as the Operator will not be taking early possession to undertake fit-out works. During the Pre-Handover Meeting held on 16th January 2025, Parkinson advised that the works will be completed by end of January 2025 allowing the Operator to take possession of the building from 3rd February 2025
Impact- 3 Likelihood- 4	17	Non-performance of Professional Team	Regular meetings to review issue of construction information; Parkinson establishing an Information Request procedure.	Due to staff changes at Clancy Services (sub-consultant to AHR) that have been further issues in not responding to technical queries risking further delays together with inputting into the testing/ commissioning of the services installations. New staff members from Clancy (Services) are responding to queries/ review testing/ commissioning information.
Impact- 3 Likelihood - 4	22	Town Hall first floor loading capacity	Commission structural engineers to undertake a review of the existing floor structure to confirm load capacity.	Further investigation of the timber floor joists have been undertaken to confirm timber strength grade and the report has been issued to Derbyshire Building Control Partnership.

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Impact -4 Likelihood-4	23	Delays Public Opening (resolving Building Control fire issues)	Follow up communications with DBCP to progress response to Hydrock's report.	Continue with follow up communications with DBCP to progress response to Hydrock's report
Local Plan Impact - 4 Likelihood -4	3	Nutrient neutrality undermines the delivery of the Local Plan	Working with partners to secure Government funding to develop a mitigation strategy. Membership of a network of impacted LPAs across England to share best practice. Planned training for officers / members. Briefing for developers.	Specialist consultants (Royal Haskoning) were appointed to prepare a nutrient budget calculator and mitigation solutions report to consider how the exceedances of phosphorus in the Peak District Dales Special Area of Conservation could be addressed. Information in report informed Local Nutrient Mitigation Fund (Round 2) Expression of Interest - Decision awaited
Impact- 3 Likelihood-5	1	Review of plan is not complete	Local Plan Steering Group established to oversee evidence and process of the review. Use of external support to deliver other projects e.g. S106 SPDs.	1) Review of outstanding / new requirements 2) Commissioning additional evidence 3) Revising published LDS 4) Updating / streamlining evidence collection
Impact- 3 Likelihood-4	2	Forthcoming national planning reforms introduce new requirements	Gov has passed Levelling Up and Regeneration Bill. New Gov has issues consultation on new NPPF. Officers are evaluating new requirements, amending timetable to minimise delay to previously approved LDS.	Focusing review work on matters that are most likely to be carried forward in new reforms
Waste Reforms Impact-4 Likelihood-3 Impact-4	HP4 al RT.02	Financial - sufficient allocation of capital and revenue funding	Capital funding received - modelling underway to determine if this is sufficient Transitional and revenue - awaiting allocation from DEFRA EPR- extended producer responsibility: funding detail received for both authorities, High Peak challenged as the cost of processing is not included, awaiting outcome (same for some other authorities in Derbyshire)	Modelling (BARTEC) measuring against capital projections for vehicles. Pending return on quotations Jan 25. Rated high until outcome of modelling is known and DEFRA announce allocation of transitional / revenue budget (no indication of dates at this time)

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Likelihood- 3 Impact-3 Likelihood- 4	HP4a1 RT.03	Supply chain / procurement (equipment) . Demand is high, supplies are short and there are long delays in productions	Market insight / profiling - supplier engagement in progress / consolidating options for purchasing streams Developing specification requirements through modelling exercise Awareness of lead in times to ensure delivery on time is achieved	Developed the procurement strategy. Early market engagement undertaken. Collaboration with regional waste groups & through WRAP. ANSA procurement support, through AES working with the councils procurement lead. Rated high - lead in times on vehicles is currently 12 months this may increase as demand is high.
	HP4a1 RT.05	Land development / planning application and approval - new build.	One Public Estate options appraisal completed. Assets / Estates are engaged to review the HPBC (owned) land options for development.	Comprehensive business case for project & financial outline project management resources and delivery supply chain has been identified and secured. Rated high- the developing business case and financial planning will require additional resource to support, this may reduce once dedicated support is in place.
Procurement Strategy	HP5eV RT02	Non-compliance to public contract regulations	Registered on cabinet commercial college for training on the new regulations. Attended seminars / knowledge hubs / super user groups for regions. Procurement work programme / forward plan reviewed, high value, strategic procurements identified and prioritised for further review on sourcing strategies. Reports due on committee work programmes up to December	Full training assessment programme completed. Regular updates from central government. Super user forums attended. Updates and guidance for services / members. Currently rated as high - this will reduce through the transition period.